



NAMBUCCA VALLEY COUNCIL

EXTRAORDINARY MEETING OF COUNCIL AGENDA ITEMS 25 JUNE 2025

Council has adopted the following Vision and Mission Statements to describe its philosophy and to provide a focus for the program areas detailed in its Delivery Program.

Our Vision

Nambucca Valley ~ Living at its best.

Our Mission Statement

'The Nambucca Valley will value and protect its natural environment, maintain its assets and infrastructure and develop opportunities for its people.'

Our Values in Delivery

- *Professionalism:*
Show drive and motivation, innovation, risk awareness, an awareness of strengths and weaknesses and a commitment to learning.
- *Accountability:*
Take responsibility for own actions, act in line with legislation and policy and be open and honest.
- *Community Focus:*
Commit to delivering customer and community focused services in line with strategic objectives.
- *Team work:*
Be a respectful, inclusive and reliable team member, collaborate with others and value diversity.
- *Safety:*
Strive towards a safety focused workplace culture to ensure the wellbeing of staff, their families and the community.
- *Value for Money:*
Achieve results through efficient use of resources and a commitment to quality outcomes.
- *Leadership (Managers):*
Engage and motivate staff, develop capability and potential in others and champion positive change.

Council Meetings: Overview and Proceedings

Council meetings are held monthly on the **third Wednesday** of each month commencing at **5.30 pm**. Meetings are held in the Council Chamber at Council's Administration Centre—44 Princess Street, Macksville (unless otherwise advertised).

How can a Member of the Public speak at a Council Meeting?

Public Forums are held each month at 5.30pm on the Tuesday (same week) the day prior to the council meeting, except where Council meetings are held off-site.

1 Addressing Council with regard to an item on the meeting agenda:

Members of the public are welcome to attend meetings and address the Council. Registration to speak may be made by application on Council's website <https://nambucca.nsw.gov.au/addresscouncil> before 11.00 am on the Monday prior. Public addresses are limited to five (5) minutes per person with a limit of two people speaking for and two speaking against an item.

2 Public forum address regarding matters not on the meeting agenda:

Nambucca Valley Council believes that the opportunity for any person to address the Council in relation to any matter which concerns them is an important demonstration of local democracy and our values. Accordingly Council allows members of the public to address it on matters not listed in the agenda provided the request is received before publication of the agenda (registration to speak may be made by application on Council's website <https://nambucca.nsw.gov.au/addresscouncil> before 11.00 am on the Monday prior) and the subject of the address is disclosed and recorded on the agenda.

In relation to regulatory or enforcement matters it needs to be understood that the Council has certain legal obligations which will generally prevent the Council from providing an immediate response to any concerns or grievances which may be raised in the public forum. In particular the Council has to provide procedural fairness and consider all relevant information.

Generally this cannot be done with matters which have come direct to Council via the public forum. So the fact that the Council may not immediately agree to the representations and seek a report instead should not be taken to indicate disagreement or disinterest.

Where the subject matter concerns an on-going complaint which has been the subject of previous investigation by Council staff and/or external bodies such as the NSW Ombudsman, the General Manager in consultation with the Mayor will decide on whether or not the person will be allowed to speak in the public forum.

Speakers should address issues and refrain from making personal attacks or derogatory remarks. You must treat others with respect at all times.

Council Meeting Audio Recordings

Council audio records all Council Meetings and the recordings are posted on the website once the Minutes are released. Please note that the audio files could be quite large and may take a while to download.

Meeting Agenda

These are available Council's website: www.nambucca.nsw.gov.au

For Councillors

If you would like to submit a Notice of Motion or Question with Notice for an upcoming Council meeting, please use the link [Councillor Notice of Motion/Questions with Notice](#)



NAMBUCCA VALLEY COUNCIL

EXTRAORDINARY MEETING OF COUNCIL - 25 JUNE 2025

Acknowledgement of Country *(Mayor)*

I would like to acknowledge the Gumbaynggirr people who are the Traditional Custodians of this Land. I would also like to pay respect to the elders both past and present and extend that respect to any Aboriginal People present.

Council Meeting Audio Recordings *(Mayor)*

This meeting is being webcast and those in attendance should refrain from making any defamatory statements. The Mayor and Councillors are being video recorded.

AGENDA

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Statement of ethical obligations:

The Mayor and Councillors are reminded of their Oath/Affirmation of office made under Section 233A of the *Local Government Act 1993* and their obligations under Council's Code of Conduct to disclose and appropriately manage conflicts of interest.

NAMBUCCA VALLEY COUNCIL



DISCLOSURE OF INTEREST AT MEETINGS

Name of Meeting: _____

Meeting Date: _____

Item/Report Number: _____

Item/Report Title: _____

I _____ declare the following interest:
(name)

☐

Pecuniary – must leave chamber, take no part in discussion and voting.

☐

Non Pecuniary – Significant Conflict – Recommended that Councillor/Member leaves chamber, takes no part in discussion or voting.

☐

Non-Pecuniary – Less Significant Conflict – Councillor/Member may choose to remain in Chamber and participate in discussion and voting.

For the reason that _____

Signed _____ Date _____

Council's Email Address – council@nambucca.nsw.gov.au

(Instructions and definitions are provided on the next page).

Definitions

(Local Government Act and Code of Conduct)

Pecuniary – An interest that a person has in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss to the person or another person with whom the person is associated.

(Local Government Act, 1993 section 442 and 443)

A Councillor or other member of a Council Committee who is present at a meeting and has a pecuniary interest in any matter which is being considered must disclose the nature of that interest to the meeting as soon as practicable.

The Councillor or other member must not take part in the consideration or discussion on the matter and must not vote on any question relating to that matter. *(Section 451).*

Non-pecuniary – A private or personal interest the council official has that does not amount to a pecuniary interest as defined in the Act (for example; a friendship, membership of an association, society or trade union or involvement or interest in an activity and may include an interest of a financial nature).

If you have declared a non-pecuniary conflict of interest you have a broad range of options for managing the conflict. The option you choose will depend on an assessment of the circumstances of the matter, the nature of your interest and the significance of the issue being dealt with. You must deal with a non-pecuniary conflict of interest in at least one of these ways.

- It may be appropriate that no action is taken where the potential for conflict is minimal. However, council officials should consider providing an explanation of why they consider a conflict does not exist.
- Limit involvement if practical (for example, participate in discussion but not in decision making or visa-versa). Care needs to be taken when exercising this option.
- Remove the source of the conflict (for example, relinquishing or divesting the personal interest that creates the conflict or reallocating the conflicting duties to another officer).
- Have no involvement by absenting yourself from and not taking part in any debate or voting on the issue as if the provisions in section 451(2) of the Act apply (particularly if you have a significant non-pecuniary conflict of interest).

SCHEDULE 3: FORM OF SPECIAL DISCLOSURE OF PECUNIARY INTEREST

- 1 This form must be completed using block letters or typed.
- 2 If there is insufficient space for all the information you are required to disclose, you must attach an appendix which is to be properly identified and signed by you.

Important information

This information is being collected for the purpose of making a special disclosure of pecuniary interests under clause 4.25 of the Code of Conduct – Councillors and 4.37 of the Code of Conduct - Council for the Nambucca Valley Council (the Codes of Conduct).

The special disclosure must relate only to a pecuniary interest that a councillor has in the councillor's principal place of residence, or an interest another person (whose interests are relevant under clause 4.3 of the Codes of Conduct) has in that person's principal place of residence.

Clause 4.3 of the Codes of Conduct states that you will have a pecuniary interest in a matter because of the pecuniary interest of your spouse or your de facto partner or your relative or because your business partner or employer has a pecuniary interest. You will also have a pecuniary interest in a matter because you, your nominee, your business partner or your employer is a member of a company or other body that has a pecuniary interest in the matter.

"Relative" is defined by clause 4.4 of the Codes of Conduct as meaning your, your spouse's or your de facto partner's parent, grandparent, brother, sister, uncle, aunt, nephew, niece, lineal descendant or adopted child and the spouse or de facto partner of any of those persons.

You must not make a special disclosure that you know or ought reasonably to know is false or misleading in a material particular. Complaints about breaches of these requirements are to be referred to the Office of Local Government and may result in disciplinary action by the Chief Executive of the Office of Local Government or the NSW Civil and Administrative Tribunal.

This form must be completed by you before the commencement of the council or council committee meeting at which the special disclosure is being made. The completed form must be tabled at the meeting. Everyone is entitled to inspect it. The special disclosure must be recorded in the minutes of the meeting.

Special disclosure of pecuniary interests byin the matter of
 which is to be considered at a meeting of the

 to be held on the.....day of 20

Pecuniary interest	
Address of the affected principal place of residence of the councillor or an associated person, company or body (the identified land)	
Relationship of identified land to the councillor <i>[Tick or cross one box.]</i>	<input type="checkbox"/> The councillor has an interest in the land (e.g. is the owner or has another interest arising out of a mortgage, lease, trust, option or contract, or otherwise). <input type="checkbox"/> An associated person of the councillor has an interest in the land. <input type="checkbox"/> An associated company or body of the councillor has an interest in the land.
Matter giving rise to pecuniary interest¹	
Nature of the land that is subject to a change in zone/planning control by the proposed LEP (the subject land) ² <i>[Tick or cross one box]</i>	<input type="checkbox"/> The identified land. <input type="checkbox"/> Land that adjoins or is adjacent to or is in proximity to the identified land.
Current zone/planning control <i>[Insert name of current planning instrument and identify relevant zone/planning control applying to the subject land]</i>	
Proposed change of zone/planning control <i>[Insert name of proposed LEP and identify proposed change of zone/planning control applying to the subject land]</i>	
Effect of proposed change of zone/planning control on councillor or associated person <i>[Insert one of the following: "Appreciable financial gain" or "Appreciable financial loss"]</i>	

[If more than one pecuniary interest is to be declared, reprint the above box and fill in for each additional interest.]

Councillor's signature:

Date:

[This form is to be retained by the council's general manager and included in full in the minutes of the meeting]

DIRECTOR CORPORATE SERVICES REPORT

**ITEM 8.1 SF3573 250625 NAMBUCCA VALLEY COUNCIL ECONOMIC DEVELOPMENT
AND TOURISM STRATEGY 2025/26 TO 2029/30**

AUTHOR/ENQUIRIES: Matthew Sykes, Director Corporate Services

SUMMARY:

At the 16 April 2025 Council meeting Council resolved the following in relation to the draft Nambucca Valley Council Economic Development and Tourism Strategy 2025/26 to 2029/30:

98/25 RESOLVED: (Angel/Smith)

That Council:

- 1 Approves the draft Nambucca Valley Council Economic Development and Tourism Strategy 2025/26 to 2029/30.**
 - 2 Endorses the draft Nambucca Valley Council Economic Development and Tourism Strategy for public exhibition for a period of 28 days.**
 - 3 Provides a report in 2027/2028 financial year on a review of the strategy.**
-

Along those lines the draft Nambucca Valley Council Economic Development and Tourism Strategy 2025/26 to 2029/30 was placed on public exhibition from 13 May 2025 until 9 June 2025. Three (3) submissions to the strategy were lodged during the exhibition period and are reviewed in the discussion section of this report. The draft strategy has been amended to recognise the need in 2027/28 for a review of the strategy.

RECOMMENDATION:

That Council approves the Nambucca Valley Council Economic Development and Tourism Strategy 2025/26 to 2029/30 with the following changes to be made:

- 1 NSW Department of Primary Industries and Regional Development including the Regional Development Network and Business Attraction and Future Industries sections to replace NSW Department of Primary Industries as a strategic partner for the Agriculture pillar.**
- 2 NSW Department of Primary Industries and Regional Development including the Regional Development Network and Business Attraction and Future Industries sections to be added as a strategic partner to the Regional Economic Development pillar.**
- 3 Advanced Manufacturing Research Facility added as a strategic partner for the Manufacturing pillar.**

OPTIONS:

- 1 Do nothing/business as usual
- 2 Proposed recommendation
- 3 Alternative option –only accept some of the recommended changes to the strategy, accept the strategy without any changes, and/or amend other content of the strategy.

DISCUSSION:

There were three submissions received during the exhibition period of the strategy. A discussion on each is provided below with management response.

**ITEM 8.1 NAMBUCCA VALLEY COUNCIL ECONOMIC DEVELOPMENT AND TOURISM
STRATEGY 2025/26 TO 2029/30**

1 Submission received from Riverview Boutique Motel

The motel operators advised that they are happy about the strategy and that they hoped Council could help the business owner to improve their service and renovate their property i.e. making the motel Sign more obvious , renovate the pathway to motel and making the surroundings beautiful.

Management Response: Council cannot provide direct assistance to businesses to 'improve their service and renovate their property'. Regarding making the surroundings beautiful Council have the development of the Nambucca Heads Town Centre masterplan scheduled for 2025/26 in our new Delivery Program with implementation of Nambucca Heads town centre upgrades planned from 2026/27 to 2028/29 in our new Delivery Program.

2 Submission received from Courtney Tune from Alt-Collective

Courtney has stated that in relation to the Economic Development and Tourism Strategy Pillar 'An Engaged, Resilient Industry and Business Community' that he does not agree with Council being responsible for establishing Chambers and Business Groups and that they should be driven by the Business Community, but he does think Council plays a role in supporting/facilitating this. Council's role is to unearth those local business champions.

Management response: Council agrees, and actions included in our new Delivery Program include 'Assist in the formation of a Business Advisory Group' and 'Work constructively with Chambers of Commerce'.

Courtney has stated that in relation to the Economic Development and Tourism Strategy Pillar 'A Vibrant Place to Live' that he knows that the decision to move away from the Coffs Coast brand by Nambucca Valley Council was pushed by the community and not Council and then states that he could never understand why they wouldn't leverage an already established brand due the synergies present.

Management response: The new Delivery Program includes the action 'Develop and leverage partnerships with existing key locations including Coffs Harbour, Port Macquarie, Kempsey and Bellingen'.

Courtney has stated that in relation to the Economic Development and Tourism Strategy Pillar 'An Attractive Place to Live' that he believes this is where the Night Time Economy plays a part and that it's community driven and first and foremost about building more social communities, which he thinks has potential for flow on benefits from the Visitor Economy.

Management response: Actions for this strategic pillar include; creating a 'Welcome to Nambucca Valley' plan including development of collateral (i.e. advertising channels) and its distribution, developing and implementing a placemaking plan (i.e. Town Entrance Masterplan) and process, clarifying workforce skills shortage, working with secondary and tertiary education providers to identify key training opportunities, and identifying key parcels of land available for development for residential/industrial/agricultural purposes. The plan will be reviewed in 2027/28 so the Night Time economy could be considered then when audits of the business mix and experiences the Valley has to offer have been finalised.

3 Submission received from Dev Dorasamy

Dev has stated that Council should include the Department of Primary Industry and Regional Development (DPIRD), particularly the Regional Development Network and Business Attraction and Future Industries in Section 6.3 - Strategic Partners section of the Strategy. He also suggested that Council include the Advanced Manufacturing Research Facility (AMRF) which is an NSW Government funded organisation under Manufacturing in the Strategic Partner Section.

Management Response: In Section 6.3 for the Agriculture Pillar the strategy has NSW Department of Primary Industries listed as a partner. Council agrees that this should be changed to NSW Department of Primary Industries and Regional Development (DPIRD) to reflect the agencies current name and should also be included in the Regional Economic Development pillar and agree that Advanced Manufacturing Research Facility should be added to the Strategic Partner Section for the Manufacturing pillar as the strategy talks to innovation and advanced manufacturing as niche industries that could be explored for

**ITEM 8.1 NAMBUCCA VALLEY COUNCIL ECONOMIC DEVELOPMENT AND TOURISM
STRATEGY 2025/26 TO 2029/30**

Nambucca Valley. The DPIRD in NSW focuses on attracting businesses and fostering future innovations, particularly in the agriculture, fisheries, and forestry sectors. DPIRD do this by promoting partnerships, supporting research and development, and facilitating investment in regional areas. The DPIRD also works to improve regional economic development and create jobs through initiatives like the Special Activation Precincts program and creating Investment Opportunity Analysis for Council's to attract new investment to their LGA which has currently been undertaken for Council in relation to the Valla Urban Growth Area. A partnership with AMRF may be useful to Council because the mandate of the AMRF (see <https://www.amrf.sydney/>) is to essentially help make NSW manufacturers competitive through expertise and cutting edge technology recommendations. Given there are several heavy industry manufacturers within the region, working with AMRF to make them more competitive via perhaps shared equipment resources (ones that particularly might not make economic sense for just one manufacturer but potentially feasible if shared between several) would help the manufacturing sector in the Nambucca Valley Council Local Government Area be more competitive thus also acting as investment attraction tool.

Dev has stated that investment attraction is a key part of the strategy and that it is a very competitive space and often smaller regions such as Nambucca Valley are overlooked due to lack of awareness and that it would be useful to include as part of the strategy, to include initiatives to increase the profile of the region amongst wider business communities.

Management response: Council agree and included in the new Delivery Program is an action in 2025/26 to develop an investment prospectus to highlight business opportunities.

Dev has also stated that based on his experience an often overlooked segment in investment attraction are small innovative companies and believes that this will be a good target sector for a region such as the Nambucca Valley urges Council to identify them accordingly in your strategy.

Management response: The strategy talks to innovation and advanced manufacturing as niche industries that could be explored for Nambucca Valley. Council's investment prospectus will need to talk about the opportunities provided to businesses such as close access to larger coastal cities, universities, TAFE etc. There will also be a crossover with the Welcome to Nambucca resident pack, which should be included in the investment prospectus to show the benefits for businesses and their workforce.

Lastly Dev stated that he noted that business community engagement is currently a challenge and suggested that Council consider a truly impactful newsletter with useful business tips as well as detailed profiles of selected businesses.

Management response: In Council's new delivery program for 2025/26 there is an action to develop communication channels to strengthen and support local businesses and this suggestion will be considered as part of the tasks required to achieve the delivery of that action.

Council staff will provide a response to each of the submissions which will be dependent upon the Council resolution made in relation to this report.

CONSULTATION:

Public Exhibition

SUSTAINABILITY ASSESSMENT:

As referred to in the strategy.

ITEM 8.1 NAMBUCCA VALLEY COUNCIL ECONOMIC DEVELOPMENT AND TOURISM STRATEGY 2025/26 TO 2029/30

Risk Analysis

Identified	Risk Likelihood (H,M,L)	Impact of risk (H,M,L)	Strategy to manage risk	Residual Risk
<p>Without a clear strategy:</p> <ul style="list-style-type: none"> * economic development and the visitor economy can stagnate or decline. This can lead to higher unemployment rates and reduced income levels. * the Nambucca Valley may miss out on attracting investments, businesses, and tourists, which can otherwise boost the local economy * there could be a neglect of cultural and historical sites, resulting in their deterioration. * poorly planned tourism could lead to the displacement of local communities and the erosion of local cultures and tradition. * tourism can lead to environmental issues such as pollution, habitat destruction, and overuse of natural resources. 	M	H	Develop a well-thought-out and effective economic development and tourism strategy that balances economic, social, and environmental goals.	L

Delivery Program Action

PP2 - Liaise with local business and State and Federal Government agencies to promote economic and regional development

FINANCIAL IMPLICATIONS:

Direct and indirect impact on current and future budgets

The Economic Development and Tourism Strategy has a 2024/25 budget of \$28,000 with actual cost of engagement of the contractors being \$28,968.

Working funds – justification for urgency and cumulative impact

As above.

Impacts on 10 Year Long Term Financial Plan





Actions for future years of the strategy will require funding thereby impacting the Long Term Financial Plan.

Service level changes and resourcing/staff implications

Implementing actions arising from the strategy will require staff time, in particular the Manager Economic Development and Tourism and the Tourism Coordinator.

**ITEM 8.1 NAMBUCCA VALLEY COUNCIL ECONOMIC DEVELOPMENT AND TOURISM
STRATEGY 2025/26 TO 2029/30**

ATTACHMENTS:

- 1**  19291/2025 - Nambucca Valley Council - Economic Development and Tourism Strategy 2025/26 to 2029/30
- 2**  31857/2025 - Submission to the Economic Development and Tourism Strategy - Riverview Boutique Motel
- 3**  30667/2025 - Redacted submission to the Economic Development and Tourism Strategy - Courtney Tune (Alt-Collective)
- 4**  30668/2025 - Redacted submission to the Economic Development and Tourism Strategy - Dev Dorasamy

DIRECTOR CORPORATE SERVICES REPORT

**ITEM 8.2 SF1620 250625 ADOPTION OF INTEGRATED PLANNING AND REPORTING
DOCUMENTS**

AUTHOR/ENQUIRIES: Kristian Enevoldson, Manager Governance and Organisational Performance

SUMMARY:

The following documents are presented to Council for adoption under the Integrated Planning and Reporting Framework (IP&R):

- a) Community Strategic Plan (CSP)
- b) Delivery Program (DP) and Operational Plan (OP)
- c) Annual Budget
- d) Revenue Policy including Schedule of Fees & Charges
- e) Long-Term Financial Plan (LTFP)
- f) Workforce Management Strategy (WMS)

All documents apart from the Workforce Management Strategy have been on public exhibition, with submissions to be considered prior to final adoption.

RECOMMENDATION:

That Council:

1 Adopts the following IP&R documents:

- a) **Community Strategic Plan 2025/26 to 2034/35**
- b) **Delivery Program 2025-2029 and Operational Plan 2025/26**
- c) **Annual Budget 2025/26**
- d) **Revenue Policy, including 2025/26 Schedule of Fees & Charges**
- e) **2025-2035 Long Term Financial Plan**
- f) **Workforce Management Strategy 2025/26 to 2028/29**

2 Notes the submissions received and adopt the changes to the documents recommended in Table 1

OPTIONS:

- 1 Proposed recommendation
- 2 Alternative option – make amendment(s) to the documents
- 3 All documents must be adopted by 30 June

DISCUSSION:

The draft CSP, “Our Valley Our Future” 2035, was endorsed by Council at the 16 April 2025 meeting for public exhibition. The other key documents were adopted at the 21 May 2025 meeting, including the 2025 to 2029 Delivery Program and 2025/26 Operational Plan, 2025/26 Budget, 2025/26 Statement of Revenue Policy and Fees & Charges, and 2025 to 2035 Long Term Financial Plan. The reports to the May and June 2025 Council meetings should be referred to for further details.

The Workforce Management Strategy is a critical component of Council’s Resourcing Strategy. It depicts Council’s approach to plan for and supply a workforce that can ensure the goals of the community are able to be met. The WMS is not required to be publicly exhibited.

CONSULTATION:

The draft CSP and DP have undergone extensive community consultation. Public meetings were held as follows:

- November 2024 – community CSP workshop held in Macksville.
- Public meetings in relation to the DP and OP were held on Macksville, Bowraville and Taylors Arm on 11 June, 12 June and 16 June 2025 respectively. There was strong overall attendance, with combined attendance of around 75 members of the public.

ITEM 8.2 ADOPTION OF INTEGRATED PLANNING AND REPORTING DOCUMENTS

All documents were placed on public exhibition for 28 days, with the public invited to make submissions.

The focus of the presentations on the DP were the key actions that Council will be undertaking to deliver of the 5 key themes identified in the CSP, namely:

- 1 Inclusive, safe and connected communities
- 2 Managed long term growth and infrastructure
- 3 Valued environment and sustainability
- 4 Thriving local economy
- 5 Strong and effective leadership

Locale Consulting facilitated the CSP and DP sessions in Macksville, with staff facilitating meetings in Bowraville and Taylors Arm. Participants were invited to provide feedback in relation to "What is missing in the DP?". The results are attached to this report, as are the submissions made directly to Council.

Some of the key items that were raised by the community include:

- Community safety and need for stronger police presence
- Better health services
- Support for our youth
- Flood mitigation and planning
- Better public amenities
- The environment and climate change
- Rural road condition
- Sustainable farming
- River and riparian health
- Support for local businesses (new and existing)
- Town centre beautification
- Better communication and customer service by Council
- Financial transparency

There have been some minor (indexation) changes to Companion Animal Fees and Development Application Fees (refer Table 1). These fees are regulated by the state government.

Delivery Program Action

CC1 - Using a variety of tools, engage with the community in ways that are accessible and transparent

FINANCIAL IMPLICATIONS:**Direct and indirect impact on current and future budgets**

The 2025/26 Budget is a deficit budget with \$101k impact on General Fund working funds, however the LTFP shows a projected net surplus over the ensuing 10-year period.

Working funds – justification for urgency and cumulative impact

As above

Impacts on 10 Year Long Term Financial Plan

General Fund Base Case Scenario indicates operating surpluses for the entire 10-year plan at the consolidated level and each individual fund.










General Fund Scenario 2 indicates operating surpluses for the entire 10-year plan at the consolidated level and each individual fund. This includes sales of industrial lots at Valla Urban Growth Area.

Service level changes and resourcing/staff implications

The DP sets out a schedule of Service Reviews that will be undertaken during the life of the Plan.

ITEM 8.2 ADOPTION OF INTEGRATED PLANNING AND REPORTING DOCUMENTS

ATTACHMENTS:

- 1  26417/2025 - Draft Delivery Program 2025 to 2029
- 2  32491/2025 - Draft 2025/26 Fees and Charges
- 3  26153/2025 - Draft 2025-26 Budget Statement
- 4  26193/2025 - Draft LTFP 2025-2035
- 5  32477/2025 - Locale Community DP feedback Report
- 6  25601/2025 - Draft Statement of Revenue Policy
- 7  28260/2025 - Final - Workforce Management Strategy 2025-26 to 2028-29
- 8  32611/2025 - Redacted Submissions to CSP
- 9  33164/2025 - Summary of Submissions